# UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

# FORM 8-K

CURRENT REPORT

Pursuant to Section 13 OR 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): January 27, 2011

# Hanesbrands Inc.

(Exact name of registrant as specified in its charter)

**Maryland** (State or other jurisdiction

of incorporation)

**001-32891** (Commission File Number) **20-3552316** (IRS Employer Identification No.)

1000 East Hanes Mill Road Winston-Salem, NC (Address of principal executive offices) **27105** (Zip Code)

Registrant's telephone number, including area code: (336) 519-8080

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

# TABLE OF CONTENTS

Item 2.02. Results of Operations and Financial Condition Item 9.01. Financial Statements and Exhibits SIGNATURES Exhibits EX-99.1

#### Item 2.02. Results of Operations and Financial Condition

On January 27, 2011, Hanesbrands Inc. ("Hanes") issued a press release announcing its financial results for the fourth quarter and fiscal year ended January 1, 2011. A copy of the press release is attached as Exhibit 99.1 to this Current Report on Form 8-K. Exhibit 99.1 is being "furnished" and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act"), nor shall Exhibit 99.1 be deemed incorporated by reference in any filing under the Securities Act of 1933 (the "Securities Act") or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

Exhibit 99.1 contains disclosures about free cash flow, earnings before interest, taxes, depreciation and amortization, or EBITDA, and debt-to-EBITDA leverage ratio, which are considered non-GAAP financial measures. Hanes has chosen to provide these measures to investors to enable additional analyses of past, present and future operating performance and as a supplemental means of evaluating Hanes' operations. This non-GAAP information should not be considered a substitute for financial information presented in accordance with GAAP and may be different from non-GAAP or other pro forma measures used by other companies.

#### Item 9.01. Financial Statements and Exhibits

#### (c) Exhibits

Exhibit 99.1 Press release dated January 27, 2011

# SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

January 27, 2011

HANESBRANDS INC.

By: /s/ E. Lee Wyatt Jr. E. Lee Wyatt Jr. Executive Vice President, Chief Financial Officer Exhibits

99.1 Press release dated January 27, 2011



## FOR IMMEDIATE RELEASE

News Media, contact: Analysts and Investors, contact: Matt Hall, (336) 519-3386 Brian Lantz, (336) 519-7130

#### HANESBRANDS REPORTS FISCAL 2010 RESULTS AND FISCAL 2011 GUIDANCE

2010 Net Sales Increased by 11% to \$4.3 Billion, Fueled by Accelerated Growth Rates in Each Consecutive Quarter; 2010 Earnings Per Share Were \$2.16

#### For 2011, Hanes Discusses Guidance for Continued Double-Digit Sales Growth

WINSTON-SALEM, N.C. (Jan. 27, 2011) — HanesBrands (NYSE: HBI) today reported its fourth-quarter and full-year 2010 results, completing a successful year of double-digit net sales growth and increased earnings per share.

Hanes' net sales for the year increased by 11.2 percent to \$4.33 billion, driven by significant share gains and consecutive quarterly sales growth rates of 8 percent, 9 percent, 11 percent and 16 percent, respectively. Earnings per share were \$2.16, compared with \$0.54 last year, and exceeded the company's previous guidance of \$2.07 to \$2.12 as a result of lower-than-expected expenses related to debt refinancing.

For 2011, Hanes expects continued double-digit growth with projected net sales of approximately \$4.85 billion to \$5.0 billion and EPS of approximately \$2.60 to \$2.80.

"We had a great year in which we significantly exceeded our initial sales expectations by generating double-digit growth and gaining significant market share," Hanes' Chairman and Chief Executive Officer Richard A. Noll said. "Our growth platform is working and we are focused on continued share gains. With our strong brands and global supply chain, we are in good position to address the challenges of inflation with our retail partners and continue increasing sales and market share."

#### 2010 Financial Highlights and Business Segment Summary

Fourth-quarter 2010 EPS of \$0.29 reflects a reduction of \$0.14 for expenses related to debt refinancing. The company had previously estimated that debtrefinancing expenses would reduce EPS by \$0.20 in the quarter. As expected, the quarter's EPS was also impacted by higher cotton costs and higher expenses to service sales growth.

Last year's fourth-quarter EPS was a loss of \$(0.01), including the impact of \$0.57 for debt refinancing and restructuring and related costs. Excluding these expenses, the company would have earned \$0.56 in last year's fourth quarter.

Sales growth for the year and fourth quarter were driven by significant market-share gains, positive retail sell-through of the company's products, and retail inventory restocking. Net shelf-space and distribution gains contributed 5 percentage points of growth in the fourth quarter and 6 percentage points for the year. The Gear For Sports acquisition, completed Nov. 1, 2010, added 4 percentage points of sales growth in the fourth quarter.

"Our sales growth in 2010 was broad-based with increases in nearly every country and in every category except sheer hosiery," Noll said. "Sales increased with nine of our top 10 U.S. customers, led by impressive market share growth, most notably in men's underwear with share growth of nearly 5 points and share growth of 1 to 2 points each for socks, activewear, plus-size women's apparel, and bras."

Key business segment highlights include:

- Innerwear segment sales increased 12 percent in the fourth quarter and 10 percent for the year. Male underwear full-year sales were up 19 percent, in part on the strength of product innovation such as *Hanes* Lay Flat Collar T-shirts and *Hanes* Comfortsoft waistband briefs and boxers. Innerwear operating profit decreased 10 percent in the fourth quarter, reduced by input-cost inflation and service expenses, and increased 12 percent for the full year.
- Outerwear segment sales increased 31 percent in the fourth quarter and 20 percent for the year with across-the-board strength in retail activewear (*Champion*), retail casualwear (*Just My Size*) and wholesale casualwear (*Hanes*). The segment's operating profit was down slightly in the fourth quarter and increased 46 percent for the year.
- International segment sales increased 21 percent in the quarter and 16 percent for the year, and operating profit increased by approximately 33 percent in both time periods. Excluding foreign currency exchange rates, international sales increased 18 percent in the quarter and 11 percent for the year.

# 2011 Guidance and Macro Trend Discussion

Following strong performance in 2010, Hanes expects continued double-digit growth in 2011 with projected net sales of approximately \$4.85 billion to \$5.0 billion, compared with \$4.33 billion in 2010, and EPS of approximately \$2.60 to \$2.80, compared with \$2.16 in 2010.

"We have visibility to macro trends from the consumer all the way back through the supply chain to cotton, and 2011 looks to be unfolding as we expected," Noll said. "We believe this visibility coupled with our brand strength gives us a competitive advantage to manage our business in this inflationary environment."

The company expects high single-digit net sales growth in the first quarter and double-digit growth thereafter. The primary contributors to sales growth are expected to be price increases partially offset by demand elasticity, the Gear For Sports acquisition ( $\approx$ 5 points of growth), and net shelf-space and consumer spending increases ( $\approx$ 1 to 2 points each).

The company expects to take price increases throughout 2011 as warranted by cost inflation, including multiple increases already put in place through late summer. The timing and frequency of price increases will vary by product category, channel of trade, and country, with some increases as frequently as quarterly. The magnitude of price increases also will vary — from flat to low-single digits up to 30 percent or more for cotton-intensive categories. Demand elasticity effects, which could be significant for higher double-digit price increases implemented later in the year, are manageable and will have a muted impact in 2011.

For profitability, the cadence of growth will vary by quarter. In the first quarter, both operating profit and EPS are expected to decrease slightly with higher input costs only being partially offset due to the timing of mid-quarter price increases. In the second quarter, operating profit is expected to increase by double-digits while EPS may decrease slightly due to a very low income tax rate in last year's second quarter.

For the first three quarters, Hanes knows the majority of its costs, with cotton fixed through October. Current earnings expectations assume: fourth-quarter costs at existing market levels with product pricing adjusted accordingly; efficiency savings from supply chain optimization and the expected nonrecurrence of added 2010 costs to service strong growth; continued investment in trade and media spending consistent with the company's historical rate; stable interest expense; and a higher full-year tax rate that could range from a percentage in the teens to the low 20s.

Given input inflation and higher product pricing, Hanes expects increased working capital needs, in particular for higher accounts receivables and inventories somewhat offset by increased inventory turns. A preliminary projection of free cash flow in 2011 is in the range of \$100 million to \$200 million but will depend on the effects of fourth-quarter costs and pricing on inventories and receivables, respectively. As is typical for Hanes, the company uses cash for the first two quarters and generates most of its cash late in the year.

For debt leverage, if the company achieves the midpoint of its EPS expectations, Hanes' 2011 year-ending leverage ratio would be between 3.0 to 3.5 times EBITDA. Subsequent to the company's debt refinancing in the fourth quarter, Moody's Investor Services upgraded the company's senior secured revolving credit facility to investment grade Baa3.

## Note on Proprietary Information

Because Hanes believes that it has a competitive advantage in managing its business during an inflationary environment as a result of both its supply chain visibility and its extensive knowledge of consumer purchasing behavior, the company intends to treat certain data as proprietary information until actual results are reported. The company will refrain from disclosing cotton purchasing practices, forward-looking cotton-cost positions, the specific timing and magnitude of price increases, the effect of pricing on margins, and the expected elasticity effects of price increases on unit demand.

# Note on Non-GAAP Terms and Definitions

Free cash flow, EBITDA and debt-to-EBITDA leverage ratio are not generally accepted accounting principle measures. Free cash flow is defined as net cash provided by operating activities less net capital expenditures. EBITDA is earnings before interest, taxes, depreciation and amortization. The debt-to-EBITDA ratio is calculated by dividing total debt by EBITDA. Hanes has chosen to provide these measures to investors to enable additional analyses of past, present and future operating performance and as a supplemental means of evaluating Hanes' operations. This non-GAAP information should not be considered a substitute for financial information presented in accordance with GAAP and may be different from non-GAAP or other pro forma measures used by other companies. See Table 2 for more EBITDA information.

## **Cautionary Statement Concerning Forward-Looking Statements**

Statements in this press release that are not statements of historical fact are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, including those regarding our long-term goals and trends associated with our business. Examples of such statements include the statements that follow the heading "2011 Guidance and Macro Trend Discussion" above. These and other forwardlooking statements are made only as of the date of this press release and are based on our current intent, beliefs, plans and expectations. They involve risks and uncertainties that could cause actual future results, performance or developments to differ materially from those described in or implied by such forwardlooking statements. These risks and uncertainties include the following: our ability to successfully manage social, political, economic, legal and other conditions affecting our domestic and foreign operations and supply-chain sources; the impact of natural disasters; the impact of dramatic changes in the volatile market price of cotton and increases in prices of other materials used in our products; the impact of increases in prices of oil-related materials and other costs such as energy and utility costs; our ability to effectively manage our inventory and reduce inventory reserves; our ability to continue to effectively distribute our products through our distribution network; our ability to optimize our global supply chain; consumer spending levels and the price elasticity of our products; the risk of inflation or deflation; financial difficulties experienced by, or loss of or reduction in sales to, any of our top customers or groups of customers; gains and losses in the shelf space that our customers devote to our products; the highly competitive and evolving nature of the industry in which we compete; our ability to keep pace with changing consumer preferences; our debt and debt service requirements that restrict our operating and financial flexibility and impose interest and financing costs; the financial ratios that our debt instruments require us to maintain; future financial performance, including availability, terms and deployment of capital; our ability to comply with environmental and occupational health and safety laws and regulations; costs and adverse publicity from violations of labor or environmental laws by us or our suppliers; and other risks identified from time to time in our most recent Securities and Exchange Commission reports, including our annual report on Form 10-K, quarterly reports on Form 10-Q and current reports on Form 8-K, registration statements, press releases and other communications. Except as required by law, the company undertakes no obligation to update or revise forward-looking statements to reflect changed assumptions, the occurrence of unanticipated events or changes to future operating results over time.

#### HanesBrands

HanesBrands (NYSE:HBI) is a leading marketer of everyday basic apparel under some of the world's strongest apparel brands, including *Hanes*, *Champion*, *Playtex*, *Bali*, *JMS/Just My Size*, *barely there*, *Wonderbra* and *Gear For Sports*. The company sells T-shirts, bras, panties, men's underwear, children's underwear, socks, hosiery, casualwear and activewear produced in the company's low-cost global supply chain. Hanes has more than 50,000 employees in more than 25 countries and takes pride in its strong reputation for ethical business practices. More information about the company and its corporate social responsibility initiatives, including environmental, social compliance and community improvement achievements, may be found on the Hanes corporate website at www.hanesbrands.com. Hanes is a U.S. Environmental Protection Agency 2010 Energy Star Partner of the Year and ranks No. 91 on Newsweek magazine's list of Top 500 greenest U.S. companies.

###

# HANESBRANDS INC. Condensed Consolidated Statements of Income (Amounts in thousands, except per-share amounts) (Unaudited)

		Quarter Ended				Year Ended				
Net sales		i <mark>ary 1, 2011</mark> 1,149,659	Jan \$	<u>uary 2, 2010</u> 988,739	<u>% Change</u> 16.3%		uary 1, 2011 4,326,713		u <mark>ary 2, 2010</mark> 3,891,275	<u>% Change</u> 11.2%
	Ψ	1,145,055	Ψ	500,755	10.570	Ψ	4,520,715	Ψ	5,051,275	11.270
Cost of sales		801,001		665,412			2,911,944		2,626,001	
Gross profit		348,658		323,327	7.8%		1,414,769		1,265,274	11.8%
As a % of net sales		30.3%		32.7%			32.7%		32.5%	
Selling, general and administrative										
expenses		267,047		238,326			1,010,581		940,530	
As a % of net sales		23.2%		24.1%			23.4%		24.2%	
Restructuring		_		7,569			_		53,888	
Operating profit		81,611		77,432	5.4%		404,188		270,856	49.2%
As a % of net sales		7.1%		7.8%			9.3%		7.0%	
Other expenses		15,093		42,764			20,221		49,301	
Interest expense, net		39,842		38,731			150,236		163,279	
Income (loss) before income tax										
expense (benefit)		26,676		(4,063)			233,731		58,276	
Income tax expense (benefit)		(1,380)		(2,981)			22,438		6,993	
Net income (loss)	\$	28,056	\$	(1,082)	NM	\$	211,293	\$	51,283	312.0%
Earnings (loss) per share:										
Basic	\$	0.29	\$	(0.01)		\$	2.19	\$	0.54	
Diluted	\$	0.29	\$	(0.01)	NM	\$	2.16	\$	0.54	300.0%
Weighted average shares outstanding:										
Basic		96,722		96,054			96,500		95,158	
Diluted		98,061		96,054			97,774		95,668	

## HANESBRANDS INC. Supplemental Financial Information (Dollars in thousands) (Unaudited)

		Quarte								
	Jan	uary 1, 2011	Jan	ıary 2, 2010	<u>% Change</u>	Ja	nuary 1, 2011	Ja	nuary 2, 2010	<u>% Change</u>
Segment net sales:										
Innerwear	\$	490,369	\$	439,712	11.5%	\$	2,012,922	\$	1,833,616	9.8%
Outerwear		365,282		279,050	30.9%		1,259,935		1,051,735	19.8%
Hosiery		49,507		54,384	-9.0%		166,780		185,710	-10.2%
Direct to Consumer		99,167		94,681	4.7%		377,847		369,739	2.2%
International		145,334		120,263	20.8%		509,229		437,804	16.3%
Other		—		649	-100.0%		—		12,671	-100.0%
Total net sales	\$	1,149,659	\$	988,739	16.3%	\$	4,326,713	\$	3,891,275	11.2%
Segment operating profit (loss):										
Innerwear	\$	43,893	\$	49,006	-10.4%	\$	263,368	\$	234,352	12.4%
Outerwear		21,025		21,181	-0.7%		77,656		53,050	46.4%
Hosiery		14,911		18,712	-20.3%		53,583		61,070	-12.3%
Direct to Consumer		7,297		7,989	-8.7%		25,880		37,178	-30.4%
International		16,976		12,717	33.5%		59,368		44,688	32.8%
General corporate expenses/other		(22,491)		(15, 190)	48.1%		(75,667)		(89,734)	-15.7%
Restructuring and related expenses		_		(16,983)	-100.0%				(69,748)	-100.0%
Total operating profit	\$	81,611	\$	77,432	5.4%	\$	404,188	\$	270,856	49.2%
EBITDA <sup>1</sup> :										
Net income (loss)	\$	28,056	\$	(1,082)		\$	211,293	\$	51,283	
Interest expense, net		39,842		38,731			150,236		163,279	
Income tax expense (benefit)		(1,380)		(2,981)			22,438		6,993	
Depreciation and amortization		23,334		29,986			86,612		96,755	
Total EBITDA	\$	89,852	\$	64,654	39.0%	\$	470,579	\$	318,310	47.8%

1 Earnings before interest, taxes, depreciation and amortization is a non-GAAP financial measure. HanesBrands has chosen to provide the EBITDA measure to investors to enable additional analyses of past, present and future operating performance and as a supplemental means of evaluating HanesBrands' operations. This non-GAAP information should not be considered a substitute for financial information presented in accordance with generally accepted accounting principles and may be different from non-GAAP or other pro forma measures used by other companies.

#### HANESBRANDS INC. Condensed Consolidated Balance Sheets (Dollars in thousands) (Unaudited)

	Ja	<u>January 1, 2011</u>		January 2, 2010	
Assets					
Cash and cash equivalents	\$	43,671	\$	38,943	
Trade accounts receivable, net		503,243		450,541	
Inventories		1,322,719		1,049,204	
Other current assets		280,337		283,869	
Total current assets	_	2,149,970		1,822,557	
Property, net		631,254		602,826	
Intangible assets and goodwill		608,766		458,216	
Other noncurrent assets		400,012		442,965	
Total assets	\$	3,790,002	\$	3,326,564	
Liabilities					
Accounts payable and accrued liabilities	\$	688,672	\$	647,606	
Notes payable		50,678		66,681	
Current portion of debt		90,000		164,688	
Total current liabilities		829,350		878,975	
Long-term debt		1,990,735		1,727,547	
Other noncurrent liabilities		407,243		385,323	
Total liabilities	_	3,227,328		2,991,845	
Equity		562,674		334,719	
Total liabilities and equity	\$	3,790,002	\$	3,326,564	

TABLE 4

# HANESBRANDS INC. Condensed Consolidated Statements of Cash Flows (Dollars in thousands) (Unaudited)

	Year I January 1, 2011	Ended January 2, 2010		
Operating Activities:	<u>sumury 1, 2011</u>	<u>sundary 2, 2010</u>		
Net income	\$ 211,293	\$ 51,283		
Depreciation and amortization	86,612	96,755		
Other noncash items	78,935	86,396		
Changes in assets and liabilities, net	(243,786)	180,070		
Net cash provided by operating activities	133,054	414,504		
Investing Activities:				
Purchases of property and equipment, net, and other	(283,995)	(88,844)		
Financing Activities:				
Net borrowings (repayments) on notes payable, debt and other	155,685	(354,174)		
Effect of changes in foreign currency exchange rates on cash	(16)	115		
Increase (decrease) in cash and cash equivalents	4,728	(28,399)		
Cash and cash equivalents at beginning of year	38,943	67,342		
Cash and cash equivalents at end of year	\$ 43,671	\$ 38,943		