# UNITED STATES <br> SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549 

FORM 8-K

## CURRENT REPORT <br> Pursuant to Section 13 OR 15(d) of the Securities Exchange Act of 1934

## Date of Report (Date of earliest event reported): July 29, 2008

## Hanesbrands Inc.

(Exact name of registrant as specified in its charter)

Maryland
(State or other jurisdiction of incorporation)

1000 East Hanes Mill Road Winston-Salem, NC
(Address of principal executive offices)

001-32891
(Commission File Number)

20-3552316
(IRS Employer Identification No.)

27105
(Zip Code)

Registrant's telephone number, including area code: (336) 519-4400
Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
o Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
o Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
o Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
o Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

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## Item 2.02. Results of Operations and Financial Condition

On July 29, 2008, Hanesbrands Inc. ("Hanesbrands") issued a press release announcing its financial results for the second quarter ended June 28, 2008. A copy of the press release is attached as Exhibit 99.1 to this Current Report on Form 8-K. Exhibit 99.1 is being "furnished" and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act"), nor shall Exhibit 99.1 be deemed incorporated by reference in any filing under the Securities Act of 1933 (the "Securities Act") or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

Exhibit 99.1 contains disclosures about operating profit margin excluding actions, net income excluding actions, earnings per diluted share excluding actions, gross profit excluding actions, selling, general and administrative expenses excluding actions, operating profit excluding actions, net operating profit after taxes excluding actions and EBITDA, all of which are considered non-GAAP performance measures, that Hanesbrands has chosen to provide to investors to enable them to perform additional analyses of past, present and future operating performance and as a supplemental means of evaluating Hanesbrands’ operations. The non-GAAP information should not be considered a substitute for financial information presented in accordance with GAAP, and may be different from non-GAAP or other pro forma measures used by other companies.

## Item 7.01. Regulation FD Disclosure

Exhibit 99.1 to this Current Report on Form 8-K includes forward-looking financial information that is expected to be discussed on the previously announced conference call with investors and analysts to be held by us at 4:30 p.m., Eastern time, today (July 29, 2008). The call may be accessed on the home page of the Hanesbrands corporate Web site, www.hanesbrands.com. Replays of the call will be available in the investors section of the Hanesbrands corporate Web site and via telephone. The telephone playback will be available from approximately 7:00 p.m., Eastern time, on July 29, 2008, until midnight, Eastern time, on August 5, 2008. The replay will be available by calling toll-free (800) 642-1687, or by toll call at (706) 645-9291. The replay pass code is 55214580. Exhibit 99.1 is being "furnished" and shall not be deemed "filed" for purposes of Section 18 of the Exchange Act, nor shall it be deemed incorporated by reference in any filing under the Securities Act or the Exchange Act, except as shall be expressly set forth by specific reference in such filing.

## Item 9.01. Financial Statements and Exhibits

(c) Exhibits

Exhibit 99.1 Press release dated July 29, 2008

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

July 29, 2008
HANESBRANDS INC.

By: /s/ E. Lee Wyatt Jr.
E. Lee Wyatt Jr.

Executive Vice President, Chief
Financial Officer

Exhibits
99.1 Press release dated July 29, 2008

# HANEsbrandsINC 

news release

## FOR IMMEDIATE RELEASE

News Media, contact:
Matt Hall, (336) 519-3386
Analysts and Investors, contact:
Brian Lantz, (336) 519-7130

## HANESBRANDS INC. REPORTS SECOND-QUARTER 2008 RESULTS

WINSTON-SALEM, N.C. (July 29, 2008) - Hanesbrands Inc. (NYSE: HBI), a leading marketer of innerwear, outerwear and hosiery apparel, today reported results for the 2008 second quarter.
Earnings increased in the quarter as a result of continued strategic execution, while sales declined, reflective of the challenging retail sales environment for apparel and later timing of back-to-school shipments.
Earnings per diluted share in the quarter more than doubled to $\$ 0.60$. Excluding actions, non-GAAP earnings per diluted share increased by 20 percent to $\$ 0.65$, up $\$ 0.11$ as a result of reduced long-term debt, lower base interest rates, and lower income tax expense as a result of the company's global supply chain strategy. Total net sales decreased by 4.4 percent to $\$ 1.07$ billion.
"We are pleased with continued earnings per share growth as a result of executing our improvement strategies, despite operating in a tough economic environment," Hanesbrands Chief Executive Officer Richard A. Noll said. "Most of our business improvement initiatives are working, but we are continuing to address sales declines, which were primarily centered around intimate apparel product categories."

## Noteworthy Financial Highlights

Selected highlights for the quarter and six months ended June 28, 2008, compared with the year-ago periods ended June 30, 2007, include:

- Earnings per diluted share in the quarter increased by 131 percent to $\$ 0.60$, up from $\$ 0.26$ a year ago. Diluted EPS for the six-month period increased by 149 percent to $\$ 0.97$. Non-GAAP diluted EPS, which excludes actions, increased by 20 percent for the quarter and 32 percent for the first six months.

Non-GAAP net income, which excludes actions, increased by $\$ 10$ million in the quarter, primarily as a result of lower interest expense, lower income tax expense as a result of global supply chain initiatives, and cost reductions that were offset by lower sales.
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## Hanesbrands Inc. Reports Second-Quarter 2008 Results — Page 2

- Operating profit in the quarter increased by 28 percent to $\$ 113.1$ million and increased by 28 percent to $\$ 200.9$ million in the six-month period.

The non-GAAP operating profit margin, which excludes actions, was 11.2 percent in the quarter, the same as last year's quarter. For the six-month period, the non-GAAP operating profit margin increased to 10.4 percent versus 10.0 percent a year ago.

The benefits of cost-reduction efforts, including operating fewer, larger facilities in lower-cost countries, distribution center streamlining and organization consolidation, contributed to an improved gross profit margin and flat selling, general and administrative expenses.

- Total net sales in the quarter decreased by $\$ 50$ million to $\$ 1.07$ billion. Sales primarily decreased in the company's innerwear segment, with particularly soft sales for intimate apparel product categories. Later back-to-school shipments compared with a year ago also contributed to the innerwear decline

International segment sales increased by 20 percent in the quarter as a result of favorable foreign currency exchange rates and growth. The increase in international sales more than offset sales declines in the outerwear segment, the hosiery segment and the other segment.
"We are focused on driving a great execution of back-to-school and year-end holiday sales programs." Noll said. "We are confident that our brand investment, product development, and customer programs are the best approach to competing in the current retail climate."
(Diluted EPS excluding actions, net income excluding actions and operating profit margin excluding actions are non-GAAP measures used to better assess underlying business performance because they exclude the effect of unusual actions that are not directly related to operations. The unusual actions in the current or year-ago quarter were restructuring and related charges, amortization of gain on postretirement benefits, nonrecurring spinoff and related charges, and the tax effect on these items. See Table 4 for details and reconciliation with reported operating results consistent with generally accepted accounting principles.)

## Other Comments

Since the company's spin off, Hanesbrands has strategically structured its debt and managed its exposure to interest rates, and the company benefited from these efforts in the first half of 2008. As part of this ongoing strategic effort, the company earlier this month took advantage of an opportunity to fix the interest rate on $\$ 500$ million of floating-rate bonds for four years at 7.64 percent. Of the company's approximate $\$ 2.3$ billion in debt, $\$ 1$ billion is at fixed rates.


In May, Standard \& Poor's Ratings Services raised its corporate credit rating on Hanesbrands to BB- from B+, reflecting the company's strategic execution progress and positive operating momentum as a stand-alone company.

The company also launched its Hanes television, print and Internet advertising and marketing campaign featuring Michael Jordan and actor Charlie Sheen for Hanes Lay Flat Collar Undershirts and Hanes No Ride Up Boxer briefs, the brand's latest innovation in product comfort and fit.

Hanesbrands continues to make significant progress in expanding its supply chain in Asia as part of its global strategy of consolidating manufacturing into fewer, larger facilities in lower-cost countries.

In the second quarter, the company added three company-owned sewing plants in Southeast Asia - two in Vietnam and one in Thailand - giving the company four sewing plants in Asia. In Nanjing, China, construction is under way on the company's first Asian textile fabric plant, which is scheduled to start production in 2009. By the end of the year, the company expects to have more than 6,000 employees in Asia, triple the number at the beginning of the year.

Hanesbrands has reached planned fabric production levels at its off-shore textile facilities in the Dominican Republic and El Salvador. Further expansion is planned in El Salvador.

In addition, the company continues to streamline and refine its distribution network. In the second quarter, expansion of its Honduras distribution center was completed, doubling its size. That follows the completion in the fourth quarter last year of a mixing center in the Dominican Republic. Both centers ship directly to customers in the United States, utilizing the company's integrated networks of fabric production and sewing plants located in Central America and the Dominican Republic.
"We are focused on our improvement strategies to sell more, spend less and generate cash," Noll said. "We are executing our cost-reduction, debtmanagement and globalization strategies to increase profit while we continue to focus on improving sales performance."

## Hanesbrands Policy on Guidance

Hanesbrands follows a policy of not providing quarterly or annual EPS guidance. The company plans to communicate appropriately to provide investors with an understanding of long-term goals, the trends associated with its business and current financial performance.

## Webcast Conference Call

Hanesbrands will host a live Internet webcast of its quarterly investor conference call at 4:30 p.m. EDT today. The live Internet broadcast may be accessed on the home page of the Hanesbrands corporate Web site, www.hanesbrands.com. The call is expected to conclude by $5: 30$ p.m. EDT.

An archived replay of the conference call webcast will be available in the investors section of the Hanesbrands corporate Web site. A telephone playback will be available from approximately 7 p.m. EDT today until midnight EDT on Aug. 5, 2008. The replay will be available by calling toll-free (800) 642-1687, or via toll-call at (706) 645-9291. The replay pass code is 55214580 .

## Cautionary Statement Concerning Forward-Looking Statements

Statements in this press release that are not statements of historical fact are forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, including those regarding our launch as an independent company and the benefits expected from that launch, our long-term goals, and trends associated with our business. These forward-looking statements are made only as of the date of this press release and are based on our current intent, beliefs, plans and expectations. They involve risks and uncertainties that could cause actual future results, performance or developments to differ materially from those described in or implied by such forward-looking statements. These risks and uncertainties include the following: our ability to migrate our production and manufacturing operations to lower-cost countries around the world; our ability to effectively implement other components of our business strategy; costs and adverse publicity from violations of labor or environmental laws by us or our suppliers; our ability to successfully manage adverse changes in social, political, economic, legal and other conditions affecting our foreign operations; retailer consolidation and other changes in the apparel essentials industry; our ability to keep pace with changing consumer preferences; loss of or reduction in sales to, or financial difficulties experienced by, any of our top customers; fluctuations in the price or availability of cotton, oil or labor; inflationary pressure on consumer demand; our debt and debt-service requirements that restrict our operating and financial flexibility and impose interest and financing costs; and other risks identified from time to time in our most recent Securities and Exchange Commission reports, including the 2007 Annual Report on Form 10-K, 2008 quarterly reports on Form 10-Q and current reports on Form 8-K, registration statements, press releases and other communications. The company undertakes no obligation to update or revise forward-looking statements to reflect changed assumptions, the occurrence of unanticipated events or changes to future operating results over time.

## Hanesbrands Inc.

Hanesbrands Inc. is a leading marketer of innerwear, outerwear and hosiery apparel under strong consumer brands, including Hanes, Champion, Playtex, Bali, Just My Size, barely there and Wonderbra. The company designs, manufactures, sources and sells T-shirts, bras, panties, men's underwear, children's underwear, socks, hosiery, casualwear and activewear. Hanesbrands has approximately 50,000 employees in more than 25 countries. More information may be found on the company's Web site at www.hanesbrands.com.

TABLE 1

HANESBRANDS INC.
Condensed Consolidated Statements of Income
(Amounts in thousands, except per-share amounts)
(Unaudited)

|  | Quarter Ended |  | \% Change | Six Months Ended |  | \% Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 28, 2008 | June 30, 2007 |  | June 28, 2008 | June 30, 2007 |  |
| Net sales: |  |  |  |  |  |  |
| Innerwear | \$ 636,335 | \$ 691,504 |  | \$ 1,180,065 | \$ 1,281,951 |  |
| Outerwear | 260,137 | 263,596 |  | 532,342 | 547,231 |  |
| Hosiery | 49,734 | 51,402 |  | 116,475 | 125,095 |  |
| International | 130,903 | 109,001 |  | 235,539 | 199,778 |  |
| Other | 4,174 | 17,644 |  | 15,295 | 33,042 |  |
| Total segment net sales | 1,081,283 | 1,133,147 |  | 2,079,716 | 2,187,097 |  |
| Less: Intersegment | 9,112 | 11,240 |  | 19,698 | 25,296 |  |
| Total net sales | 1,072,171 | 1,121,907 | -4.4\% | 2,060,018 | 2,161,801 | -4.7\% |
| Cost of sales | 691,215 | 741,550 |  | 1,334,098 | 1,441,765 |  |
| Gross profit | 380,956 | 380,357 | 0.2\% | 725,920 | 720,036 | 0.8\% |
| As a \% of net sales | 35.5\% | 33.9\% |  | 35.2\% | 33.3\% |  |


| Selling, general and administrative expenses | 266,427 | 266,017 |  | 521,039 | 520,584 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| As a \% of net sales | 24.8\% | 23.7\% |  | 25.3\% | 24.1\% |  |
| Restructuring | 1,442 | 26,225 |  | 4,000 | 42,471 |  |
| Operating profit | 113,087 | 88,115 | 28.3\% | 200,881 | 156,981 | 28.0\% |
| As a \% of net sales | 10.5\% | 7.9\% |  | 9.8\% | 7.3\% |  |


| Other expenses |  | - |  | 551 |  |  | - |  | 551 |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest expense, net |  | 37,635 |  | 51,230 |  |  | 78,029 |  | 102,947 |  |
| Income before income tax expense |  | 75,452 |  | 36,334 |  |  | 122,852 |  | 53,483 |  |
| Income tax expense |  | 18,108 |  | 10,900 |  |  | 29,484 |  | 16,045 |  |
| Net income | \$ | 57,344 | \$ | 25,434 | 125.5\% | \$ | 93,368 | \$ | 37,438 | 149.4\% |


| Earnings per share: | $\$$ | 0.61 | $\$$ | 0.26 |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| Basic | $\$$ | 0.60 | $\$$ | 0.26 | $130.8 \%$ | $\$$ | 0.9 | $\$$ | 0.39 |
| Diluted | $\$$ |  |  |  |  |  |  |  |  |


| Weighted average shares outstanding: |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- |
| Basic | 94,355 | 96,254 | 94,395 | 96,343 |
| Diluted | 96,059 | 97,224 | 95,839 | 97,136 |

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TABLE 2

HANESBRANDS INC.

## Condensed Consolidated Balance Sheets (Dollars in thousands) (Unaudited)

|  | June 28, 2008 | December 29, 2007 |  |
| :---: | :---: | :---: | :---: |
| Assets |  |  |  |
| Cash and cash equivalents | \$ 96,918 | \$ | 174,236 |
| Trade accounts receivable, net | 547,617 |  | 575,069 |
| Inventories, net | 1,342,184 |  | 1,117,052 |
| Other current assets | 236,021 |  | 227,977 |
| Total current assets | 2,222,740 |  | 2,094,334 |
|  |  |  |  |
| Property, net | 547,162 |  | 534,286 |
| Intangible assets and goodwill | 473,984 |  | 461,691 |
| Other noncurrent assets | 333,685 |  | 349,172 |
| Total assets | \$ 3,577,571 | \$ | 3,439,483 |
|  |  |  |  |
| Liabilities |  |  |  |
| Accounts payable and accrued liabilities | \$ 670,518 | \$ | 669,405 |
| Other current liabilities | 58,636 |  | 19,577 |
| Total current liabilities | 729,154 |  | 688,982 |
| Long-term debt | 2,315,250 |  | 2,315,250 |
| Other noncurrent liabilities | 142,420 |  | 146,347 |
| Total liabilities | 3,186,824 |  | 3,150,579 |
| Equity | 390,747 |  | 288,904 |
| Total liabilities and equity | \$ 3,577,571 | \$ | 3,439,483 |

TABLE 3

HANESBRANDS INC.
Condensed Consolidated Statements of Cash Flows (Dollars in thousands) (Unaudited)

|  | Six Months Ended |  |  |
| :---: | :---: | :---: | :---: |
|  | June 28, 2008 | June 30, 2007 |  |
| Operating Activities: |  |  |  |
| Net income | \$ 93,368 | \$ | 37,438 |
| Depreciation and amortization | 54,960 |  | 66,263 |
| Other noncash items | 7,526 |  | 11,765 |
| Changes in assets and liabilities, net | $(205,816)$ |  | $(13,908)$ |
| Net cash (used in) provided by operating activities | $(49,962)$ |  | 101,558 |
|  |  |  |  |
| Investing Activities: |  |  |  |
| Purchases of property and equipment, net and other | $(74,020)$ |  | $(11,485)$ |
| Financing Activities: |  |  |  |
| Net borrowings on notes payable, stock repurchases and other | 45,533 |  | $(70,704)$ |
| Effect of changes in foreign currency exchange rates on cash | 1,131 |  | 1,051 |
| (Decrease) increase in cash and cash equivalents | $(77,318)$ |  | 20,420 |
| Cash and cash equivalents at beginning of year | 174,236 |  | 155,973 |
| Cash and cash equivalents at end of period | \$ 96,918 | \$ | 176,393 |

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TABLE 4

HANESBRANDS INC.
Supplemental Financial Information (Dollars in thousands, excluding per-share amounts) (Unaudited)

Reconciliation of Reported Operating

## Results with Certain Information

## Excluding Actions

|  | Quarter Ended |  |  |  | Six Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | June 28, 2008 |  | June 30, 2007 |  | June 28, 2008 |  | June 30, 2007 |  |
| A. Excluding actions data |  |  |  |  |  |  |  |  |
| Gross profit | \$ | 385,589 |  | 392,770 | \$ | 733,111 | \$ | 737,716 |
| SG\&A |  | 265,849 |  | 266,713 |  | 519,818 |  | 522,492 |
| Operating profit |  | 119,740 |  | 126,057 |  | 213,293 |  | 215,224 |
| Net operating profit after taxes (NOPAT) |  | 91,002 |  | 88,240 |  | 162,103 |  | 150,657 |
| Net income |  | 62,400 |  | 52,379 |  | 102,801 |  | 78,594 |
| Earnings per diluted share |  | 0.65 |  | 0.54 |  | 1.07 |  | 0.81 |
| As a \% of net sales |  |  |  |  |  |  |  |  |
| Gross profit |  | 36.0\% |  | 35.0\% |  | 35.6\% |  | 34.1\% |
| SG\&A |  | 24.8\% |  | 23.8\% |  | 25.2\% |  | 24.2\% |
| Operating profit |  | 11.2\% |  | 11.2\% |  | 10.4\% |  | 10.0\% |
| Net income |  | 5.8\% |  | 4.7\% |  | 5.0\% |  | 3.6\% |

## B. Operating results excluding actions

| Gross profit as reported | \$ | 380,956 | \$ | 380,357 | \$ | 725,920 | \$ | 720,036 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Accelerated depreciation included in Cost of sales |  | 4,633 |  | 12,413 |  | 7,191 |  | 17,680 |
| Gross profit excluding actions | \$ | 385,589 | \$ | 392,770 | \$ | 733,111 | \$ | 737,716 |
| SG\&A as reported | \$ | 266,427 | \$ | 266,017 | \$ | 521,039 | \$ | 520,584 |
| Amortization of gain on postretirement benefits included in SG\&A |  | - |  | 2,012 |  | - |  | 4,025 |
| Spinoff and related charges included in SG\&A |  | - |  | (368) |  | - |  | $(1,169)$ |
| Accelerated depreciation included in SG\&A |  | (578) |  | (948) |  | $(1,221)$ |  | (948) |
| SG\&A excluding actions | \$ | 265,849 | \$ | 266,713 | \$ | 519,818 | \$ | 522,492 |
| Operating profit as reported | \$ | 113,087 | \$ | 88,115 | \$ | 200,881 | \$ | 156,981 |
| Gross profit actions |  | 4,633 |  | 12,413 |  | 7,191 |  | 17,680 |
| SG\&A actions |  | 578 |  | (696) |  | 1,221 |  | $(1,908)$ |
| Restructuring |  | 1,442 |  | 26,225 |  | 4,000 |  | 42,471 |
| Operating profit excluding actions |  | 119,740 |  | 126,057 |  | 213,293 |  | 215,224 |
| Income tax expense at effective rate |  | $(28,738)$ |  | $(37,817)$ |  | $(51,190)$ |  | $(64,567)$ |
| NOPAT | \$ | 91,002 | \$ | 88,240 | \$ | 162,103 | \$ | 150,657 |

## C. Net income excluding actions

| Net income as reported | \$ | 57,344 | \$ | 25,434 | \$ | 93,368 | \$ | 37,438 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Gross profit actions |  | 4,633 |  | 12,413 |  | 7,191 |  | 17,680 |
| SG\&A actions |  | 578 |  | (696) |  | 1,221 |  | $(1,908)$ |
| Restructuring |  | 1,442 |  | 26,225 |  | 4,000 |  | 42,471 |
| Loss on early extinguishment of debt |  | - |  | 551 |  | - |  | 551 |
| Tax effect on actions |  | $(1,597)$ |  | $(11,548)$ |  | $(2,979)$ |  | $(17,638)$ |
| Net income excluding actions | \$ | 62,400 | \$ | 52,379 | \$ | $\underline{\text { 102,801 }}$ | \$ | $\underline{ } 78,594$ |

## D. EBITDA

| Net income | \$ | 57,344 | \$ | 25,434 | \$ | 93,368 | \$ | 37,438 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Interest expense, net |  | 37,635 |  | 51,230 |  | 78,029 |  | 102,947 |
| Income tax expense |  | 18,108 |  | 10,900 |  | 29,484 |  | 16,045 |
| Depreciation and amortization |  | 28,696 |  | 38,093 |  | 54,960 |  | 66,263 |
| Total EBITDA | \$ | 141,783 | \$ | 125,657 | \$ | 255,841 | \$ | 222,693 |

